

# **Founding Leftfielders**



**John Morgan** 

Food innovation

understanding of

agri-food sector

**Nick Pyke** Deep knowledge, broad understanding

of agronomy

and growers



**Susan Goodfellow** Strategic Development & Project management



**Ed Butler** Understanding of the science and innovation sector



**Patrice Feary Profound** understanding of consumers



**Andrew Plimmer** Technology guru



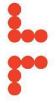


#### **Leftfield Innovation Value Proposition**

## **New Zealand**

- For New Zealand
- Who is looking for a viable primary production sector delivering high export returns in an environmentally friendly way
- We provide agri food product prototype development, IP development and investment solutions
- That leverage consumer trends, and agri-land based science

- We will collaborate across the industry, unlike most participants the agri-food industry who operate in silos, independently or in competition
- Our company Leftfield Innovation has created the framework that draws together deep sector knowledge and expertise and converts it into action



Consumer led process

Leftfield – undertakes the market research, land suitability assessment, and food concept development.

Aiming for 100,000ha of sustainable land use for NZ

#### CONSUMER NEEDS

- Rapidly changing consumer diet, health needs & attributes -Demand for sustainable growth & produced foods - Demand for transparency & trust of origin

#### SOCIAL Enterprise

A purpose driven organisation that operates to maximise social & environmental impact alongside profit for shareholders

**NOVEL FOODS** 

 Rapid changes in science & technology to transform

animal & plant

#### TECHNOLOGY

#### SUSTAINABLE LAND USE

Critical changes in global & local natural environment custodians of our land; soil & water; trust & traceability; from seed to plate communicate value to customer

# A phased approach

### Phase 1 = Capture Value

- Raw materials
- Redesign of grower/processor relationships/partnerships;
- Provide certainty for a longer term;
- tell the provenance story NZ grown, not just NZ made!
- Branding;

#### **Phase 2 = Create Value**

- Processing capability
- Transform raw materials into food ingredients;
- High value food products
- Farmer investment to secure options to grow crops for ingredients









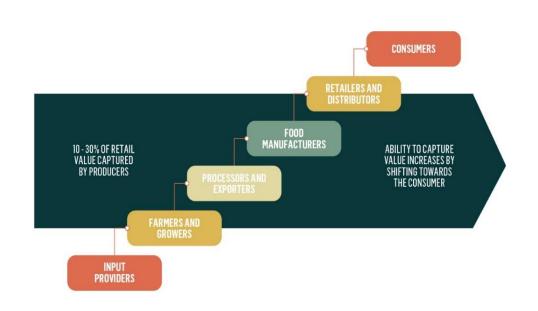


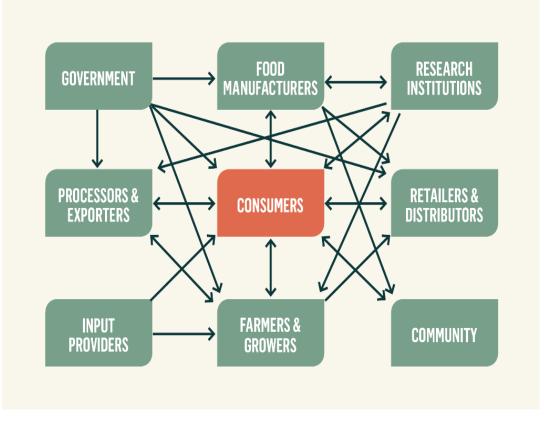


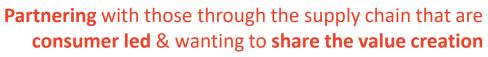


# Be consumer led from the get go

Shifting from supply chains to value webs – understanding the consumer and responding to their wants and needs is central future success









## Know your consumers, partner with those who will get to

#### know them more intimately for you



**Know your Consumers** 



Provenance Platform



Verification



Track and Trace



**Communication Tools** 



**Smart Labelling** 



Relevant export brand development

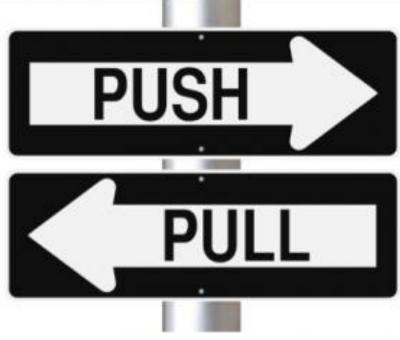


Effective export market activation



## Producer led is out Consumer led is in









# What's driving the market & consumers?

- NZ's need to capture more of the export value
- Country of Origin / Provenance
- Consumers seek to know more, focus on the attributes
- Supply Chain Transparency
- Adoption & utilisation of technology quickly
- Channel to market: online off line integration
- Sustainability is defining the farming conversation
- Hunger, obesity, aging populations, consumers are looking to food for health
- Changing diets, health needs and attitudes
- Alternative Proteins
- Functional Foods
- A need to strengthen NZ's food culture















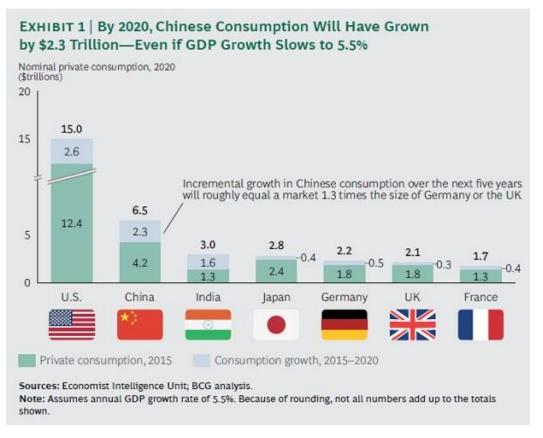
## Alibaba's Hema Fresh Stores





# **Global Consumption**

#### Growth



- Consumers in upper middle class and affluent households will have the most impact
- Chinese under the age of 35, who are mostly college educated and brand conscious, will lay out more cash on goods and services
- Shift from bricks-andmortar retail to ecommerce.

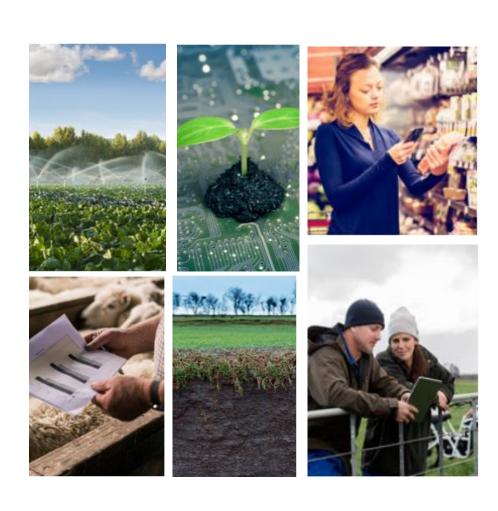
#### **Trends**





# The opportunity and the problem to be solved

Identify a high value mix of sustainable land uses for New Zealand farmers that will generate high value export ready products for consumers that care



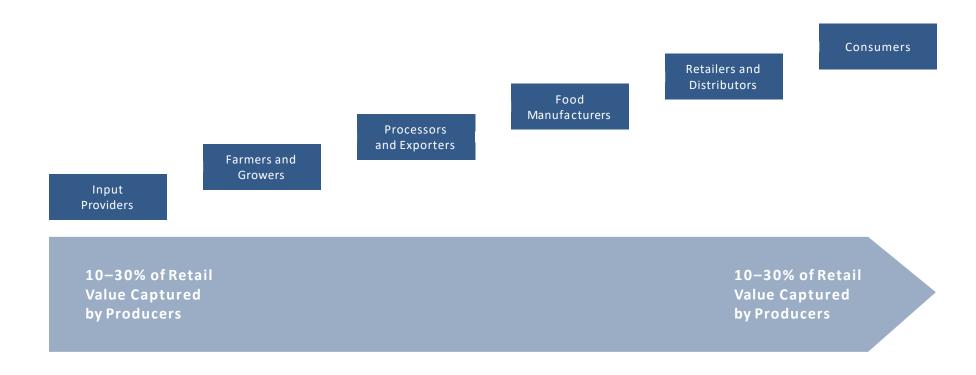
# **Our Challenge**

We can grow many things
BUT
Someone else controls the value chain

We need to redesign the value web

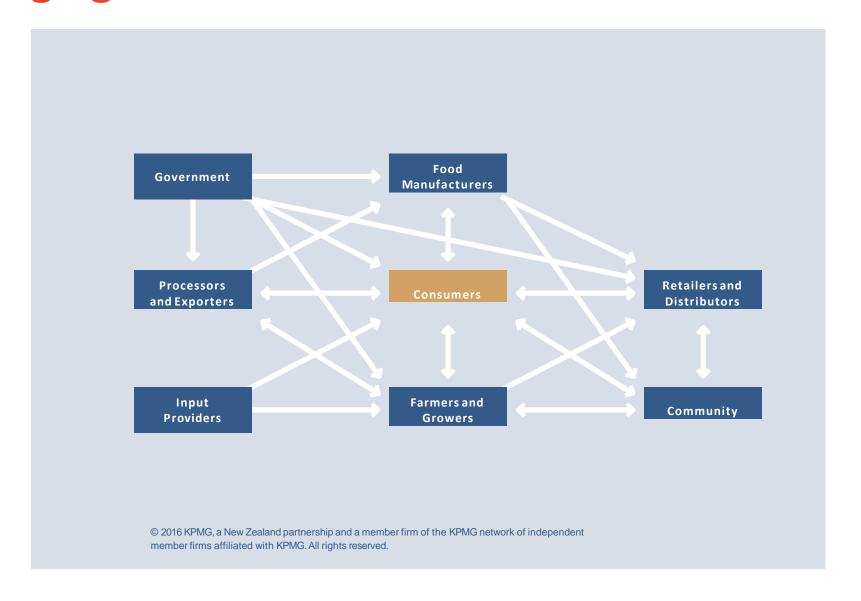


#### **Traditional Value Chains Will Never Deliver on Our Potential**





### **Envisaging the Future : A Consumer Centric Value Web**





# What are crops value options?

- Nutritional beverages
- Exportable water
- Grain foods (ancient grains, niche)
- High value oils
- Value in NZ flora
- Unique seeds
- Plant proteins



# **Land Capability**

- What does a farm of the future look like?
- Now you have water what else do you need?
- The 60,000ha farm
- The best and the worst of your farm the 10%
- Collaborate to get scale barriers, opportunities
- What is the on and off-farm infrastructure needed?



### **Capturing Value**

- Sustainability benchmarks farm to plate traceability ......
- Shift from data for compliance to data for authentication of food origin – growers licence to access premium
- Blockchain verifiable data and traceability

- Nutrient Use efficiency
- Water Use Efficiency
- GHG Emissions
- Soil Quality
- Ag Chemical Use
- Social Responsibility
- Biodiversity



### Capturing Value — build on existing frameworks

- Utilising existing technology platforms to capture farm data
- Utilise existing Global Standards









