## One view

BRUCE THORROLD

OLW THEME LEADER

DAIRYNZ

FARMER

Why do we need multi-functional landscapes (and where)?

Why?

The scope and scale of the task

Farm scale decisions and efficiency aren't enough

To keep ahead of disruption

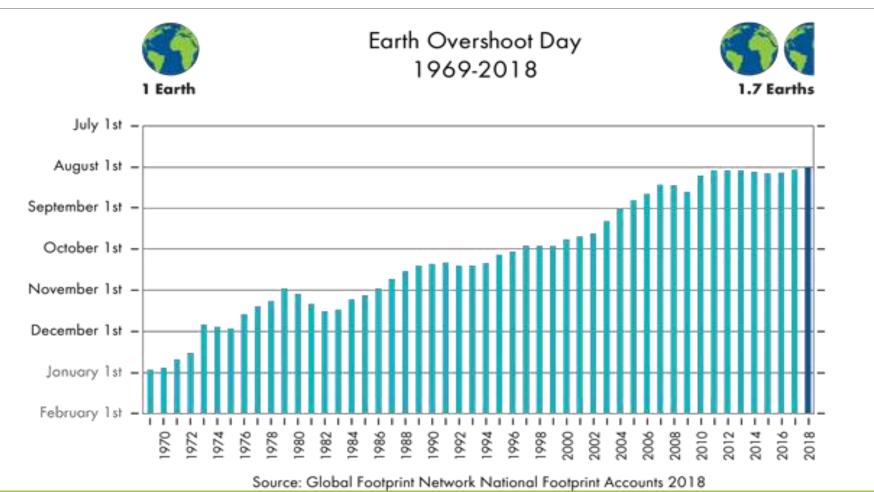
To engage with people

#### The scope and scale of the task

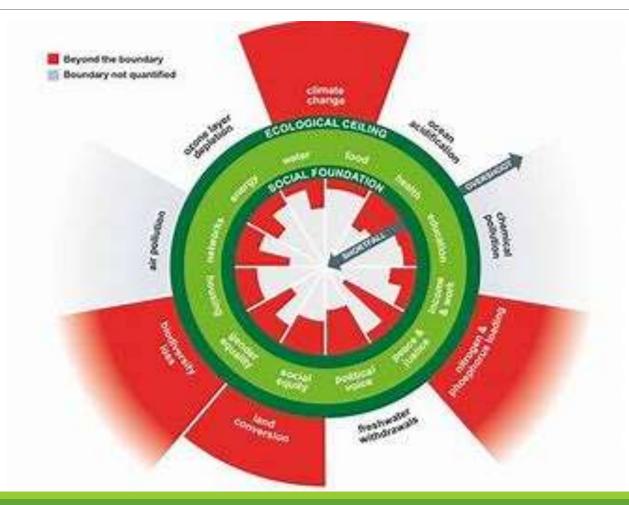
## We're trying to....

- Enrich the lives of 8-10 Billion people
- Control global warming and adapt to climate change
- Avoid 6<sup>th</sup> Great Extinction
- Improve water quality and security
- Support an economy that relies on the land

#### Global Footprint



#### Doughnut Economics

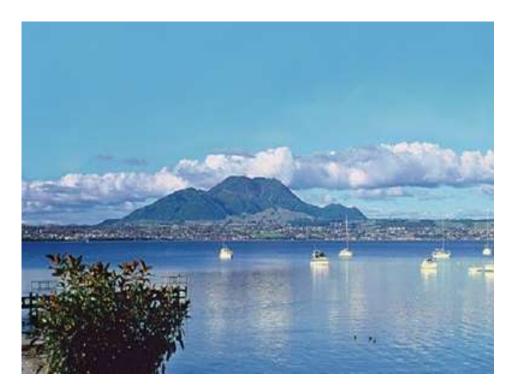


#### A landscape doing all it can?



#### Lake Taupo Our best efforts have more to contribute





# Farm scale decisions and efficiency aren't enough

#### Peak Sheep - 1982 - 70M

Government export drive and subsidies

- LDEL and Ballot Farms
- Superphosphate
- Interest rates
- Relative profitability
- International trade

Individual decision making

### Changes 1980s to 2010s

Land Use	Current (ha)	Change (%)
Sheep, Beef and Deer	8,800,000	-31%
Dairy	2,500,000	+67%
Forestry	1,800,000	+63%
QE2 Trust	184,000	All +
Vegetables	45,000	-44%
Wine	38,000	+700%

Grain 100,000 ha Kiwifruit 12,700 ha Apples 9,400 ha Avocados 3,800 ha

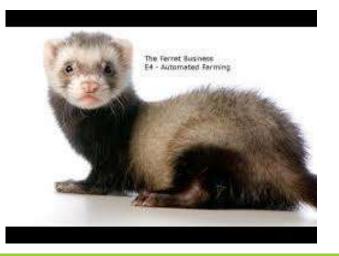
### It didn't all go to plan...

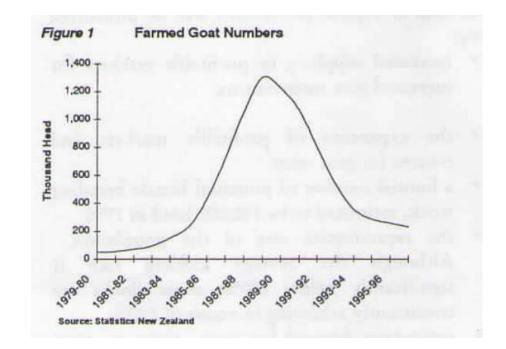
The 'muller thurgau' vine pull • \$6175/ha to remove grape vines

• Soll'S/ha to remove grape v

Fibre goats

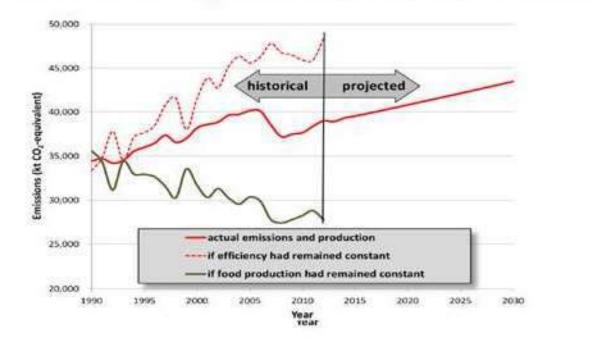
Fitch (ferret) farming



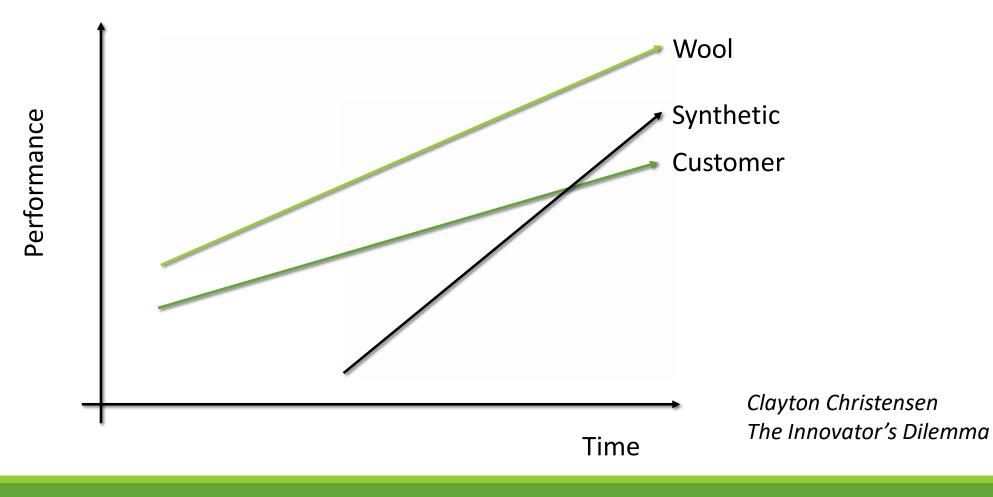


#### Technical efficiency helps

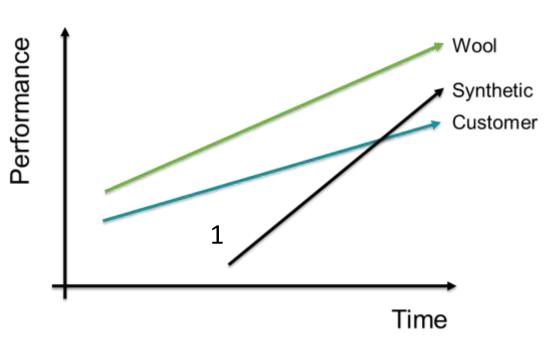
**Emissions intensity and absolute emissions** 



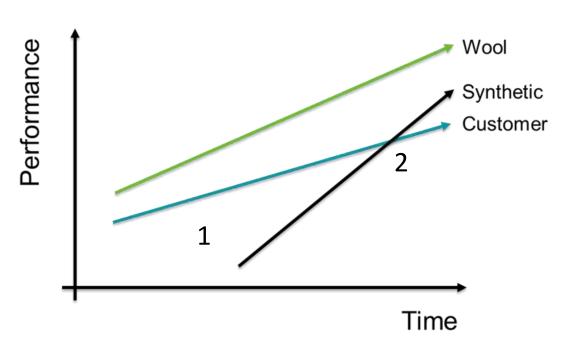
#### Keeping ahead of disruption



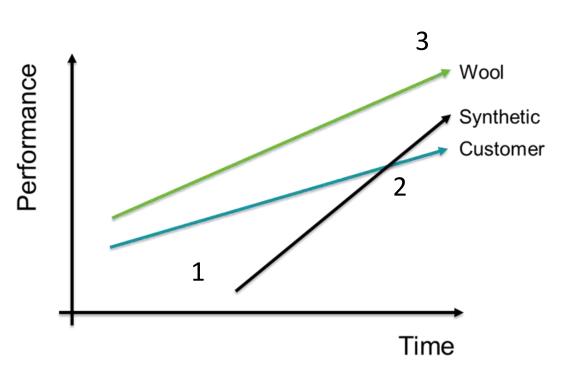
1. Synthetics start out cheap and low performing



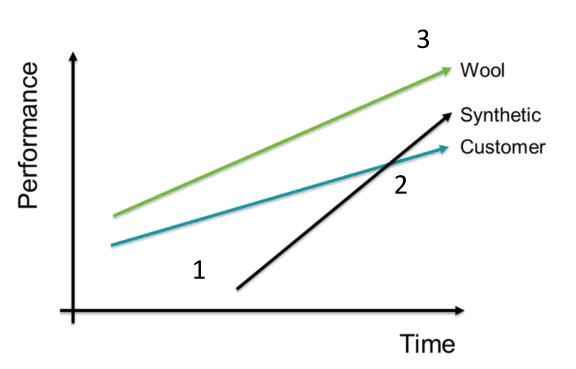
- 1. Synthetics start out cheap and low performing
- 2. Get good enough and displace mainstream wool
  - No way back as factories convert



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- 3. High end refuge for fine wool
  - Italian suits, Icebreaker, Allbirds



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- 3. High end refuge for fine wool
  - Italian suits, Icebreaker, Allbirds
- 4. Rest of clip is given away



#### High end story for dairy & meat

Natural

Tasty AND Healthy

Regenerative

• GHG, water, soil

Biodiversity

• Birds, bees & worms

Caring for animals and people



#### Engaging with people

#### Beyond technical optimisation

- Te Ao Maori
- Kaitiakitanga
- A wider social contract

### 'Start with the Why' Simon Sinek

#### Multi-functional landscapes are the 'What'

They're not the 'Why'

#### There's more than enough 'Why'

- The scale of the task
- The need to make different decisions
- Supporting our customer story
- Engaging with our people